A tree search algorithm for the *p*-median problem

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In this paper we present two lower bounds for the *p*-median problem, the problem of locating *p* facilities (medians) on a network. These bounds are based on two separate lagrangean relaxations of a zero-one formulation of the problem with subgradient optimisation being used to maximise these bounds. Penalty tests based on these lower bounds and a heuristically determined upper bound to the problem are developed and shown to result in a large reduction in problem size. The incorporation of the lower bounds and the penalty tests into a tree search procedure is described and computational results are given for problems with an arbitrary number of medians and having up to 200 vertices. A comparison is also made between these algorithms and the dual-based algorithm of Erlenkotter.

1. Introduction

The *p*-median problem is the problem of locating p facilities (medians) on a network so as to minimise the sum of all the distances from each vertex to its nearest facility. This problem occurs quite frequently in practical situations, e.g. the location of supply depots on a road network where the vertices of the network represent the customers that are to be supplied from the depots.

A number of algorithms have been developed for this problem:

(i) Tree search procedures such as Efroymson and Ray [2], and Khumawala [7];

(ii) Linear programming based approaches such as Spielberg [15]; Garfinkel et al. [5], Rosing and Revelle [13], and Schrage [14];

(iii) Heuristic methods such as Maranzana [8], and Teitz and Bart [16].

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It is well known that this problem is NP-hard [17], hence the use of tree search procedures for its solution. Lagrangean relaxation in conjunction with subgradient optimisation can be used to compute lower bounds for use in tree search procedures, and has been applied successfully by other authors to location problems (e.g. Neebe and Rao [11], Cornuejols et al. [1], Narula et al. [9], Neebe [12] and Nauss [10]). Here we extend this work by comparing two different lagrangean relaxations of the problem, by developing "penalty tests" for reducing the problem size and by incorporating the resulting lower bounds into a tree search procedure where branching is controlled by the structure of the solution to the lagrangean problem. Computational results are given for large networks (up to 200 vertices).

2. Problem formulation

The *p*-median problem can be formulated as a zero-one program as follows:

Let $d_{ij} (\geq 0)$ represent the cost of allocating vertex j to vertex i, with V the entire vertex set. Let

$$a_{ij} = \begin{cases} 0 & \text{if vertex } j \text{ cannot be allocated to vertex } i, \\ 1 & \text{otherwise.} \end{cases}$$

(Note that $a_{ij} = 0$ is equivalent to setting $d_{ij} = \infty$.) Let

$$x_{ij} = \begin{cases} 1 & \text{if vertex } j \text{ is allocated to vertex } i \\ & \text{(which implies that } i \text{ is a median vertex}), \\ 0 & \text{otherwise} \end{cases}$$

The problem then is

$$\min \quad z = \sum_{i \in V} \sum_{j \in V} d_{ij} x_{ij}, \qquad (1)$$

s.t.
$$\sum_{i \in V} x_{ij} = 1 \quad \forall j \in V$$
 (2)

$$\sum_{i\in V} x_{ii} = p, \qquad (3)$$

- 1

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(9)

$$\sum_{\substack{j \in V \\ j \neq i}} a_{ij} x_{ij} \le n_i x_{ii} \quad \forall i \in V,$$
(4)

$$x_{ij} \in \{0,1\} \quad \forall i \in V, j \in V.$$
 (5)

Equation (2) ensures that each vertex is allocated to a median and (3) that there are p median vertices. In (4) we define

$$n_{i} = \sum_{\substack{j \in V \\ j \neq i}} a_{ij} \quad \forall i \in V.$$
(6)

The usual formulation of this problem is $a_{ij} = 1$ $\forall i \in V, j \in V$ and $n_i = |V| - 1 \quad \forall i \in V$. Equation (4) ensures that nothing can be allocated to a vertex unless that vertex is a median.

The two relaxations of this problem that we investigate are

- 1. LR1 relaxation of equation (2);
- 2. LR2 relaxation of equation (4).

3. The lagrangean dual programs

In formulating the lagrangean dual programs we introduce K_1 as the set of vertices that have been positively identified as medians and K_0 as the set of vertices that have been positively identified as non-medians to facilitate incorporating the bounds into a tree search procedure.

Consequently we can define

$$\beta_j = \min_{i \in K_1} d_{ij} \quad \forall j \in V - K_1 \tag{7}$$

as the maximum allocation cost of each vertex

3.1. Relaxation LR1

For the relaxation LR1 we introduce lagrange multipliers $\lambda_j \ge 0$ ($j \in V$) for (2) in the zero-one formulation of the problem to obtain the lagrangean dual program

min
$$z_{\mathrm{D}} = \sum_{i \in \mathcal{V} - K_0} \sum_{\substack{j \in \mathcal{V} - K_1 \\ d_{ij} < \beta_j}} (d_{ij} - \lambda_j) x_{ij}$$

+ $\sum_{j \in K_1} (d_{jj} - \lambda_j) + \sum_{j \in \mathcal{V}} \lambda_j,$ (8)

 $\sum_{i \in V - K_0 - K_1} x_{ii} = p - |K_1|,$

$$\sum_{\substack{j \in V - K_1 \\ d_{ij} \leq \beta_i \\ i \neq i}} a_{ij} x_{ij} \leq n_i x_{ii} \quad \forall i \in V$$
(10)

$$\mathbf{x}_{ii} = \mathbf{0} \qquad \forall i \in K_0, \tag{11}$$

$$x_{ii} = 1 \qquad \forall i \in K_1, \tag{12}$$

$$x_{ij} \in \{0, 1\} \quad \forall i \in V, j \in V, \tag{13}$$

This program can be easily solved. Suppose a set of values for the λ_j are given and consider the effect on the lagrangean dual of specifying that k is a median vertex. The best set of allocations of vertices to k that can be achieved is

$$x_{kk} = 1,$$

$$x_{kj} = \begin{cases} 1 & \text{if } (d_{kj} - \lambda_j) \leq 0 \text{ and } j \neq k \\ & \text{and } d_{kj} \leq \beta_j \text{ and } j \in V - K_1, \\ 0 & \text{otherwise } (j \neq k). \end{cases}$$
(14)

The contribution to the dual objective function α_k is therefore given by

$$\alpha_{k} = (d_{kk} - \lambda_{k}) + \sum_{\substack{j \in V - K_{1} \\ d_{kj} \leq \beta_{j} \\ j \neq k}} \min(0, d_{kj} - \lambda_{j})$$

$$\forall k \in V - K_{0}.$$
(15)

The lagrangean dual program (equations (8) to (13)) then reduces to

min
$$z_{\mathrm{D}} = \sum_{i \in V-K_0} \alpha_i x_{ii} + \sum_{j \in V} \lambda_j,$$
 (16)

s.t.
$$\sum_{i \in V - K_0 - K_1} x_{ii} = p - |K_1|,$$
 (17)

$$_{II} = 1 \qquad \forall i \in K_1, \tag{18}$$

$$x_{ii} \in \{0, 1\} \quad \forall i \in V - K_0. \tag{19}$$

The optimal solution to this program is found by setting x_{ii} to one for $i \in K_1$ and the $p - |K_1| x_{ii}$ with the smallest α_i ($i \in V - K_0 - K_1$) to one with all other x_{ii} set to zero. Let (x_{ii}^*) represent the values given to the (x_{ii}) in the optimal solution of the dual program defined by (16) to (19), then the values of the allocation variables (x_{ii}^*) are given by

$$x_{ij}^* = \begin{cases} 1 & \text{if } x_{ii}^* = 1 \text{ and } i \neq j \text{ and } (d_{ij} - \lambda_j) \leq 0 \\ & \text{and } d_{ij} \leq \beta_j \text{ and } j \in V - K_1, \\ 0 & \text{otherwise } (i \neq j). \end{cases}$$
(20)

The dual solution value z_D^* is given by

$$z_{\mathrm{D}}^{*} = \sum_{i \in V} \alpha_{i} x_{ii}^{*} + \sum_{j \in V} \lambda_{j}.$$
 (21)

3.2. Relaxation LR2

For the relaxation LR2 we introduce lagrange multipliers $\lambda_i \ge 0$ ($i \in V$) for (4) in the zero-one formulation of the problem to obtain the lagrangean dual program

min
$$z_{\mathrm{D}} = \sum_{i \in \mathcal{V} - K_0} \sum_{\substack{j \in \mathcal{V} - K_1 \\ d_{ij} \leq \beta_i \\ j \neq i}} (d_{ij} + a_{ij}\lambda_i) x_{ij}$$

+ $\sum_{i \in \mathcal{V} - K_0} (d_{ii} - n_i\lambda_i) x_{ii},$ (22)

s.t.
$$\sum_{i \in V - K_0 - K_1} x_{ij} = 1 \quad \forall j \in V - K_1,$$
 (23)

$$\sum_{i \in V - K_0 - K_1} x_{ii} = p - |K_1|, \qquad (24)$$

$$\lambda_i = 0 \qquad \forall i \in K_1, \tag{25}$$

$$x_{ii} = 0 \qquad \forall i \in K_0, \tag{26}$$

$$x_n = 1 \qquad \forall i \in K_1, \tag{27}$$

$$x_{ij} \in \{0, 1\} \quad \forall i \in V, j \in V.$$
(28)

This program can be easily solved – define α_j as the minimum cost of allocation of vertex j other than to itself, i.e.

$$\alpha_{j} = \min_{\substack{i \in V - K_{0} \\ i \neq j \\ d_{ij} \leq \beta_{i}}} \left(d_{ij} + a_{ij} \lambda_{i} \right) \quad \forall j \in V - K_{1}.$$
(29)

The lagrangean duel program (equations (22) to (28)) then reduces to

min
$$z_{\mathrm{D}} = \sum_{j \in V-K_1} \alpha_j + \sum_{j \in K_1} d_{jj}$$

+ $\sum_{j \in V-K_0-K_1} (d_{jj} - n_j \lambda_j - \alpha_j) x_{jj},$
(30)

s.t.
$$\sum_{i \in V - K_0 - K_1} x_{ii} = p - |K_1|$$
, (31)

$$x_{ii} = 1 \qquad \forall i \in K_1, \tag{32}$$

$$x_{ii} \in \{0, 1\} \quad \forall i \in V - K_0.$$
 (33)

The optimal solution to this program is found by setting x_{ii} to one for $i \in K_1$ and the $p - |K_1| x_{ii}$ with the smallest α_i ($i \in V - K_0 - K_1$) to one with all other x_{ii} set to zero. Let (x_{ii}^*) represent the values given to the (x_{ii}) in the optimal solution of the dual program defined by (30) to (33), then the values of the allocation variables (x_{ii}^*) are given by

$$x_{ij}^* = \begin{cases} 1 & \text{if } x_{jj}^* = 0 \text{ and } i \text{ corresponds to} \\ & \text{the minimum in (29) for } \alpha_j (i \neq j), \\ 0 & \text{otherwise } (i \neq j) \end{cases}$$
(34)

The dual solution value z_D^* is given by

$$z_{\rm D}^{*} = \sum_{j \in V - K_1} \alpha_j + \sum_{j \in K_1} d_{jj} + \sum_{j \in V - K_0 - K_1} (d_{jj} - n_j \lambda_j - \alpha_j) x_{jj}^{*}.$$
 (35)

This relaxation can be considerably strengthened by judicious choice of the a_{ij} because n_i $(=\sum_{j \in V, j \neq i} a_{ij})$ appears in the dual objective function equation (22) with a negative sign and so decreasing n_i will (in general) increase the bound. We adopted the following approach to solving the lagrangean dual:

(1) Let $a_{ij} = 1 \quad \forall i \in V, j \in V$ and determine α_j as given in (29);

(2) Reset all a_{11} by

$$a_{ij} = \begin{cases} \max\left(0, \frac{\alpha_j - d_{ij}}{\lambda_i}\right), & \lambda_i \neq 0, \forall i \in V - K_0, \\ & \forall j \in V - K_1, d_{ij} \leq \beta_j, \\ 0, & \text{otherwise} \end{cases}$$
(36)

(i.e. decrease all $a_{i,j}$ whilst leaving α_j unchanged) and solve the lagrangean dual using these new $a_{i,j}$ values (and new n_i values).

4. Problem reduction

From the lagrangean dual program we can estimate the increase in the lower bound that would result from forcing vertices to be median/ non-medians and from forcing an arc (i.e. an allocation) to be in the solution. If the lower bound that results from imposing some condition in the lagrangean dual program is above some heuristically determined upper bound to the p-

Table 1 Penalties for LR1

Table 2

Penalties for LR2

	$j \in V - M^*$		J∈ M* – K ₁	
$\overline{i \in V - M^* - K_0}$	$\alpha_{i} - \max_{k \in M^{\bullet} - K_{1}} \alpha_{k}$ $\alpha_{i} - \max_{k \in M^{\bullet} - K_{1}} \alpha_{k}$ $+ \max(0, d_{i}, -\lambda_{i})$	ı= j ı≠ j	$\alpha_i - \alpha_j + \max(0, d_{ij} - \lambda_j)$)
<i>ı</i> ∈M*	$\max(0, d_{ij} - \lambda_j)$		$0 \\ \min_{\substack{k \in V \\ + \max(0, d_{ij} - \lambda_j)}} \alpha_k - \alpha_j$	ı = j ι≠j

median solution, then that condition cannot be satisfied in the optimal *p*-median solution.

Let M^* be the set of lagrangean median vertices i.e.

$$M^* = \{i \mid x_{ii}^* = 1\}.$$
(37)

We can then develop penalties for setting x_{ij} to one in the lagrangean dual solution (i.e. forcing the allocation of j to i). These are given in Table 1 for relaxation LR1 and Table 2 for relaxation LR2, e.g. for Table 1 with $i \in V - M^* - K_0$ and $j \in M^*$ $-K_1$ where i is a non-median and j is a median, the penalty is composed from the cost of making j a non-median $(-\alpha_j)$, making i a median $(+\alpha_i)$ and allocating j to i if it is not already allocated $(\max(0, d_{ij} - \lambda_j))$.

In a similar manner penalties can be developed for $x_{i,j} = 0$ (given that $x_{i,j}^* = 1$). One further set of penalties that are worthy of mention in connection with LR2 relate to (β_i) the set of maximum allocation costs. For relaxation LR2 it is possible to show that

$$\beta_j \leq z_{\rm UB} - z_{\rm D}^* + \alpha_j, \quad j \notin M^*. \tag{38}$$

$$\beta_{j} \leq z_{UB} - z_{D}^{*} + (d_{jj} - n_{j}\lambda_{j}) + \min_{k \in V - M^{*} - K_{0}} (d_{kk} - n_{k}\lambda_{k} - \alpha_{k}), \quad j \in M^{*}$$
(39)

where z_{UB} is any upper bound on the problem.

Obviously the penalties given above can be strengthened, albeit at an increase in computational effort but we have found the simple penalties outlined above to be quite effective in reducing the size of the problem by fixing variables.

5. The subgradient procedure

Subgradient optimisation is a technique for progressively updating lagrange multipliers in a systematic way in an attempt to maximise the value

	<i>j</i> ∈ <i>V</i> − <i>M</i> *	$j \in M^* - K_1$
$\overline{i \in V - M^* - K_0}$	$(d_{ii} - n_i \lambda_i - \alpha_i)$ $- \max_{k \in M^* - K_1} (d_{kk} - n_k \lambda_k - \alpha_k) i = j$ $(d_{ii} - n_i \lambda_i - \alpha_i) + (d_{ij} + a_{ij} \lambda_i)$ $- \max_{k \in M^* - K_1} (d_{kk} - n_k \lambda_k - \alpha_k)$	$(d_{ii} - n_i\lambda_i - \alpha_i) - (d_{jj} - n_j\lambda_j) + (d_{ij} + a_{ij}\lambda_i)$
<i>ı</i> ∈ <i>M</i> *	$-\alpha_j$ $i \neq j$ $-\alpha_j + (d_{ij} + a_{ij}\lambda_i)$	$0 \qquad i = j$ -(d _{ij} - n _j \lambda _j)+(d _{ij} + a _{ij} \lambda _i) + min (d _{kk} - n _k \lambda _k - \alpha _k) i \neq j k \in V - M^{\bullet} - K_0

of the lagrangean dual program. The subgradient procedure, incorporating the penalty tests developed above, is as follows:

(1) Determine an initial value for z_{UB} – the upper bound on the problem. This can be done using any heuristic for the *p*-median problem (e.g. Teitz and Bart [16]). Let $z_L^* = -\infty$ where z_L^* is the maximum lower bound found during the subgradient procedure.

(2) Choose an initial value for the (λ_j) – we used

$$\lambda_{j} = \min_{\substack{i \in V \\ i \neq j}} d_{ij} \quad \forall j \in V \quad LR1,$$
(40)

$$\lambda_i = 0 \qquad \forall i \in V \quad LR2. \tag{41}$$

(3) For the current set of lagrange multipliers (λ_j) determine the optimal lagrangean dual solution z_D^* with M^* the associated median set and (x_{ij}^*) the associated variable values.

(4) Determine the cost of the feasible solution associated with M^* . This is given by

$$\sum_{i \in M^*} d_{ii} + \sum_{j \in V-M^*} \left(\min_{i \in M^*} \left(d_{ij} \right) \right).$$
 (42)

If this is better than z_{UB} then update z_{UB} accordingly. Similarly set

$$z_{\rm L}^* = \max(z_{\rm L}^*, z_{\rm D}^*).$$
 (43)

(5) Stop if $z_{UB} = z_L^*$, i.e. the highest lower bound found and the upper bound (corresponding to a feasible solution) coincide; else go to (6).

(6) Perform the penalty tests outlined previously.

(7) Define the subgradient vector S by

$$S_j = 1 - \sum_{i \in M^*} x_{ij}^* \qquad \forall j \in V \quad LR1, \quad (44)$$

$$S_{i} = \sum_{\substack{j \in V \\ j \neq i}} a_{ij} x_{ij}^{*} - n_{i} x_{ii}^{*} \quad \forall i \in V \quad LR2$$
(45)

(8) Stop if $S_i = 0 \forall j \in V$ when an optimal solution (x_{ij}^*) will have been found else go to (9).

(9) Calculate a step size t for use in updating the lagrange multipliers by

$$t = \frac{\pi (z_{\rm UB} - z_{\rm D}^*)}{\|S\|^2}$$
(46)

where π a constant ($0 < \pi < 2$) and ||S|| any norm of the subgradient vector – we used the Euclidean norm $(\sum_{j \in V} S_j^2)^{1/2}$. (10) Update the lagrange multipliers by

$$\lambda_{j} = \max(0, \lambda_{j} + tS_{j}) \quad \forall j \in V.$$
(47)

(11) Go to (3) to resolve the lagrangean dual program with this new set of multipliers unless some termination condition (such as the maximum number of iterations allowed) is satisfied in which case stop.

In choosing a value for π (eq. (46)) we followed the approach of Held, Wolfe and Crowder [6] in letting $\pi = 2$ for 2|V| iterations and then successively halving both the value of π and the number of iterations until the number of iterations reached a threshold value of 5, π was then halved every 5 iterations.

6. The tree search procedure

In the event that the subgradient procedure does not optimally solve the problem a reduction in the size of the problem will probably have been achieved because the penalty tests will have fixed certain vertices as medians/non-medians etc. Any of the existing tree search algorithms for the pmedian problem could then be used on the reduced problem to obtain an optimal solution. We used a depth-first tree search procedure based on the lagrangean relaxations of the problem discussed earlier. The branching strategy used was to pick the vertex j corresponding to

$$\alpha_j = \min_{i \in M^* - K_1} \alpha_i \qquad \text{LR1}, \qquad (48)$$

$$d_{jj} - n_{j}\lambda_{j} - \alpha_{j} = \min_{i \in M^{\bullet} - K_{1}} (d_{ii} - n_{i}\lambda_{i} - \alpha_{i}) \text{ LR2}$$
(49)

at any node of the tree (ties for j arbitrarily broken) and to branch by setting x_{jj} to one (as intuitively j corresponds to the vertex most likely to be a median in the optimal completion of the current node).

Obviously there is a trade-off between continuing to investigate a node of the tree using the subgradient procedure and abandoning it to branch from that node and we indicate below how we balanced the two alternatives in the algorithm used to obtain the computational results reported in the next section.

6.1. The initial node

We carried out the subgradient procedure at the initial tree node until one or more of the following conditions were satisfied:

(i) All subgradients were zero (i.e. an optimal solution had been obtained);

(ii) The minimum feasible solution z_{UB} and the maximum lower bound z_L^* coincided (i.e. z_{UB} corresponds to an optimal solution);

(iii) π (eq. (46)) dropped below 0.005.

Computational experience indicated that, for both relaxation LR1 and LR2, computing the penalties for all possible allocations at each subgradient iteration had little effect on the convergence of the procedure. Accordingly the penalty tests carried out at each subgradient iteration were:

(1) For LR1 and LR2 the tests to identify vertices as medians/non-medians;

(2) For LR2 the test on the maximum allocation cost β_i .

If no optimal solution was found at the initial node, then the set of lagrange multipliers corresponding to z_L^* , the maximum lower bound, were recalled and the penalty tests for all possible allocations using this set of multipliers performed. Typically this removed a large percentage of the possible allocations.

6.2. The tree search nodes

Thirty subgradient iterations were performed at the tree search nodes with the initial set of lagrange multipliers being the best set associated with the previous node. A value of π (eq. (46)) equal to one was used and the same penalty tests that were used at the initial tree node were performed at every node.

7. Results

The algorithm was programmed in FORTRAN and run on a CDC 7600 machine, (using the FTN



Fig. 1. The tree search for p=5, n=150, Relaxation LR1.

Table 3 Results														
Problem	7	d	Relaxation L	,R1			Relaxation L	_R2			Erlenkotter a	lgorithm		
			Number	Duality	Number	Time	Number	Duality	Numoer	Time	Number	Duality	Number	Time
			of sub-	gap (%)	of tree	cDC	of sub-	gap (%)	oi ree	CDC	of cost	gap (%)	of tree	CDC
			gradient	initial	nodes	7600	gradient	initial	nodes	7600	iterations	final cost	nodes	7600
			iterations	tree		seconds	iterations	tree		seconds		iteration	final	seconds
			initial tree node	node			initıal tree node	node				initial tree node	cost iteration	
-	30	S	63		1	0.1	57		-	0.3	3	1		0.02
64		10	67	i		0.3	68	I		0.4	-	I	-	0.01
æ		15	68	I		0.3	136	3.322	7	0.6	1	1	-	0.01
4	50	S	103	I	1	0.5	206	3.160	47	6.7	5	1	1	0.04
5		10	113	i	1	9.0	206	4.251		(30)	Э	1	1	0.02
9		15	110	I	1	0.6					7	0.424	ŝ	0.02
7	75	Ś	14	I		0.3	296	2.837	27	0.11	6	I	1	1.53
00		01	159	I	-	1.2	296	6.008		(09)	5	0.251	5	0.21
6		15	153	1	-	1.6					6	1	ũ	0.35
10		25	172	I	-	2.2								+
11	001	Ś	215	1	1	3.2	406	7.396		(09)	4	060.0	÷	0.78
12		10	247	I	-	3.6					3	ł	-	0.60
13		15	294	I	-	4.3								•
14		33	222	I	-	4.2								*
15	150	Ś	581	0.594	25	10.2						1.105	67	7.83
16		10	581	0.275	68	27.8					2	1.088	27	4.48
17		15	451	I	-	0.11					7	0.276	11	4.32
18		50	406	1	-	16.1								*
61	200	Ś	796	0.709	67	43.9					7	1.031	18	45.10
A time in 1 * means the	rackets hat no se	indicat	es that the algorithms with this value	orithm did n s of p could	iot finish in t be found.	the time sho	wn.							

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compiler), for a number of randomly generated problems. For all of these problems the randomly generated allocation cost matrix (d_{ij}) was subjected to Floyd's [4] algorithm to ensure that the triangularity condition was satisfied.

Other authors have indicated that the *p*-median problem is hardest to solve for p = |V|/3 so for the larger problems with |V| = 75, 100, 150 we solved p = 25, 33 and 50 respectively.

Table 3 shows the results for the problems using both relaxations LR1 and LR2. The duality gap at the initial tree node is measured by

(optimal value – lower bound at initial node) (optimal value)

 $\times 100\%$.

It can be seen from that table that relaxation LR1 is superior to relaxation LR2 and that for only 3 of the 19 problems considered was any branching required with relaxation LR1. The time quoted excludes the set-up time needed to generate the allocation cost matrix.

Figure 1 shows the tree search for problem 15 (relaxation LR1). A number $x(\bar{x})$ inside the circle representing a node implies that vertex x is chosen to be (not to be) a median. The number beside each node is the value of the lower bound at the end of the lagrangean ascent for that node. The tree search was generated in a depth-first manner. The letters next to the nodes indicate the order in which they were generated (A first, B second, etc.).

The difficulty in using the Erlenkotter [3] algorithm for the *p*-median problem lies in choosing the fixed cost to be associated with each median vertex, as the Erlenkotter algorithm balances the fixed costs of the median vertices against the variable costs of allocation in choosing an optimal solution. A fixed cost must be chosen that will produce exactly p median vertices in the optimal solution (note that there may not exist a set of fixed costs which will give exactly p median vertices in the optimal solution). Consequently in the results for the Erlenkotter algorithm shown in Table 3 we present the number of cost iterations we required before finding a fixed cost that gave exactly p median vertices and the time quoted is the time over all cost iterations (again this time excludes the set-up time needed to create a sorted cost matrix). For 4 of the problems no integer fixed costs could be found that would lead to the appropriate value of p. The computational strategy used in the dual ascent phase at the initial tree node and in the tree search was identical to the strategy adopted by Erlenkotter in reporting his results.

It can be seen from Table 3 that relaxation LR1 always produced a lower duality gap at the initial tree node than either LR2 or Erlenkotter's algorithm. For the problems with |V| = 30 the Erlenkotter algorithm is an order of magnitude faster than relaxation LR1 but for the larger problems the two algorithms become competitive.

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